



SURVIVORS' SECRETARIAT

2024–2025 Annual Report



November 2025



Letter from the Secretariat Lead

Now in its fourth year, the Survivors' Secretariat is continuing its critical work on behalf of the children taken from more than 60 First Nation communities. This fiscal year has been a turbulent one, defined by funding instability and ongoing challenges. Despite this, our dedication to uncover, document, and share the truth has not wavered.

This year has been one of deep reflection as we have faced devastating funding cuts. However, we were able to enter into our third year of the Reclaiming Our Role – Youth Supporting Survivors ground search program using carryover funding from the previous fiscal year and we were also able to host three Survivor gatherings between June and August. Despite those wins, in the summer of 2024, we were informed that the Residential Schools Missing Children Community Support Fund would see significant funding reductions and restrictions. By the fall, we still had not received confirmation of federal funding for the 2024/2025 fiscal year, so we began scaling back numerous projects to ensure the basic operations of the Survivors' Secretariat could continue.



In response to the proposed cuts, we mobilized two rallies in Ottawa to bring attention to the changes and advocate for long-term, sustainable funding. We were also able to release a report outlining the impact these cuts would have on communities leading unmarked burial investigations. We met with Crown-Indigenous Relations and Northern Affairs, Minister Gary Anandasangaree, Deputy Minister Valerie Gideon, and members of the opposition parties to express our concern over these cuts. Although we were successful in bringing attention to the issue, we were also greatly impacted and did not secure any federal funding for the 2024/2025 fiscal year. This caused us to pivot our strategies.



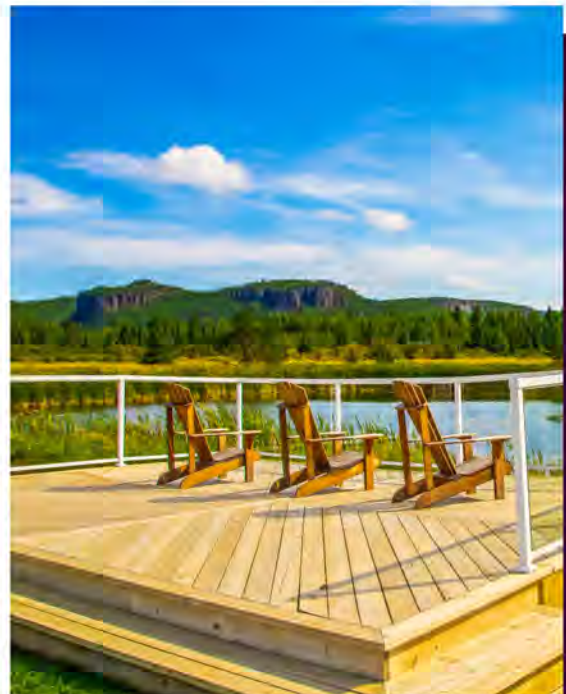
Letter from the Secretariat Lead (cont'd)

In the winter of 2024, we were forced to reduce our staff team and pause our agreements with Know History, which has had a devastating impact on our ability to conduct archival research into the 140+ years the Mohawk Institute operated. We were also unable to advance our database development work with Animikii Technology Solutions, what we have called our Memory Project. This project focuses on bringing these documents home to Six Nations and building a database to protect and preserve the memories of the thousands of children who were taken. The pausing of this work limits our ability to ensure that families of the children taken can learn the truth about their lives once they entered the “Mush Hole.”

In January 2025, nine months into the fiscal year, we were informed by CIRNAC that the Secretariat would not be approved for any monies for the 2024/2025 fiscal year. This decision resulted in a loss of \$3 million in our operating budget and left no federal funds to be used in the beginning of the 2025/2026 fiscal year until our application could be reviewed in the fall. This resulted in us having to pause our 2025 Youth Ground Search program and its collaboration with archaeologists, who have been critical in shaping and informing our unique approach to ground search. We were also forced to cancel our June 2025 Gathering at Six Nations, an event that has become an important part of our commemoration and memorialization work.

Despite these challenges, we have accomplished a great deal over the past year. This year's report will highlight those accomplishments and speak about the importance of our commitment to “Stand with Survivors”. With our mission to Bring the Children Home at the forefront, the Board of Directors presents the 2024/2025 Annual Report and Audited Financial Statements.

In good medicine,





Board of Directors

The Survivors' Secretariat is governed by a Board of Directors consisting of seven Survivors of the Mohawk Institute.

Board member terms are three years in length, covering the period from April 2021 to March 2025.

The Board of Directors for the 2021–2025 term comprised: Sherlene Bomberry, Diane Hill, Roberta Hill, Geronimo Henry, John Elliott, Dawn Hill, and Tony Bomberry.

Nia:wen to those who served on the inaugural Board of the Survivors' Secretariat



On January 30, 2025, Survivors' Secretariat said goodbye to our beloved board member John Elliot.

John often shared his experiences at the Mohawk Institute with both courage and humour. He liked to say he was "the kid who ran away the most," but was always sent back because he was the only one who could handle the horses. "What they didn't know," he'd laugh, "is that the horses only spoke Mohawk."

His presence will be greatly missed.

Our Team

Despite the financial challenges of this past year, the Survivors' Secretariat remains grateful for the unwavering dedication of our staff, expert advisors, and consultants, who continue to advance this sacred work under difficult circumstances. Their commitment, compassion, and professionalism have sustained our efforts when resources were scarce. We also extend our sincere appreciation to our allied organizations and community partners who have stood beside us, ensuring continued access to the lands associated with the Mohawk Institute and supporting our mission to uncover, document, and share the truth.



Secretariat Staff – 2024/2025

- Ashly Monture, Executive Liaison
- Misty Ladd, Community Outreach & Engagement
- Joslyn Jamieson, Manager, Ground Search
- Eric Patterson, Ground Search Coordinator
- Jesse Squire, Ground Search Analyst Coordinator
- Abby Carpenter, System Navigator
- Shelley Clarke, Cultural/Spiritual Wellness
- Tania Jonathan, Cultural Wellness Support
- Treyton Squire, Office Manager
- Mika Patterson, Data Librarian
- Jessica Hill, Cultural Wellness Support
- Liviu Georgescu, IT Director
- Laura Arndt, Secretariat Lead



Expert Advisors

- Dr. Beverly Jacobs, Human Rights Monitor;
- Mark Pritchard, Investigative Advisor;
- Scott Robertson, Government Liaison;
- Dr. Scott Hamilton, Archaeological Panel;
- Tanya Hill-Montour, Archaeological Panel;
- Ed Eastaugh, Archaeological Panel;
- Liam Wadsworth, Archaeological Panel

Professional Services

- Know History Historical Services
- Animikii
- The Albert Group
- Fluid Consulting

Allied Organizations

- Mohawk Village Memorial Park
- Woodland Cultural Centre
- City of Brantford
- Six Nations of the Grand River
- Mississaugas of the Credit First Nation
- Mohawk Chapel



Our Values

The Survivors' Secretariat operates on a foundation of values that honour Survivors, their families, and the communities affected by the Mohawk Institute Indian Residential School. Guided by Survivors' voices, the Secretariat is committed to uncovering, documenting, and sharing the truth about what happened to the children who never returned home. Our work is shaped by principles that ensure it remains Survivor-led, community-centered, and trauma-informed approaches that uphold truth, respect, and healing in every aspect of our mandate.

● Survivor-Led

The Survivors' Secretariat was established by a dedicated group of Survivors from the Mohawk Institute. As a not-for-profit organization, we are led by a Board of Directors made up of Survivors and Intergenerational Survivors. Our governance structure empowers the Secretariat Lead to ensure that our work aligns with the priorities laid out by the Survivor Group.

● Community-Centred

The Survivors' Secretariat's work is rooted in truth-telling and healing, starting with family and community. We work to include Intergenerational Survivors, community members, and youth from communities impacted by the Mohawk Institute to help guide our work.

● Trauma-Informed

The Survivors' Secretariat is committed to taking a trauma-informed approach. Our aim is to create a supportive environment where each Survivor can share their truth or bear witness to the truth-telling of the children who attended the Mohawk Institute.





Standing with Survivors

On behalf of the Board of Directors, staff of the Survivors' Secretariat, and Survivors, we extend our heartfelt gratitude to the individuals and organizations who have stood with Survivors through their financial and/or in-kind support in 2024/2025.

Your commitment strengthens our work and affirms that truth, healing, and justice matter. We are honoured to have you alongside us and invite you to continue Standing with Survivors as we work together to Bring the Children Home.

Nia:wen to the Standing with Survivors 2024–2025

- Jays Care Foundation
- Six Nations Wellness
- Law Foundation of Ontario
- COBS Bread, Brantford, ON
- The City of Brantford
- BRISC
- Canadian Heritage
- Atura Power
- The Government of Ontario
- Peel Elementary Teachers' Local
- Indigenous Primary Health Care Council





FINANCIAL STATEMENTS 2024/2025

The Organization follows the deferral method of accounting for contributions. Restricted contributions, if any, are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable, provided the amount can reasonably be estimated and collection is reasonably assured.

Donations are allocated to the purpose to which they relate. If the contributor makes no designation, they are allocated to general-purpose revenue. Grants are recognized in the period in which the related project occurs. Grants are recorded as income when the corresponding conditions of the funds received are met, or when the period for which the funds are designated has begun. Interest income is recorded as earned.

To download our Audited Financial Statements for 2024-2025, scan the QR code to visit our website.



2024-2025 FINANCIAL SNAPSHOT

Revenue	\$5,737,606
Expenses	\$5,786,339
Excess over Expenses	\$(48,733)

2023-2024 FINANCIAL SNAPSHOT

Revenue	\$4,468,262
Expenses	\$4,392,652
Excess over Expenses	\$75,610

The Survivors' Secretariat began the work of Bringing the Children Home in spring 2021 with an initial federal funding commitment of \$10.3 million over three years (2021–2024).

In the 2023/2024 fiscal year, one of the largest installments from the federal government, approximately \$2.5 million, was not received until December 2023, just three months before the end of the funding term. This amount was included in the \$3,144,798 that was carried over into the 2024/2025 fiscal year from the federal government. In total, \$4,799,721 was deferred during fiscal 2023/2024 and carried over into fiscal 2024/2025 (Note 8).

CIRNAC later cited the carryover as the reason for denying new federal funding for the 2024/2025 fiscal year. The organization had to reallocate the carryover funds, initially approved for specific projects, to cover core operations and staffing. In fiscal 2024/2025, no new federal funding was received.

At the end of the fiscal year, the organization saw a deficit of \$48,733. Operations continued through a \$100,000 loan (see Note 10) and the receipt of supplementary support from the Province of Ontario and Heritage Canada during 2024/2025. Additional income was generated from other income and donations.



Assets	2024-2025	2023-2024
Cash	115,269 Note 4	2,437,924
Accounts receivable	27,550	-
Grant Receivable	538,882	1,330,879
Loan Receivable	20,000	30,000
Prepaid Expense	- Note 5	1,179,157
Government Receivable	79,872	59,001
Capital Assets	85,862	162,871
Intangible Assets (Note 6)	1,799,800	989,800
Total	2,667,235	6,189,632

DEFERRED REVENUE

The Survivors’ Secretariat had a deferred revenue of \$10,186 at the end of 2024/2025 fiscal year with \$2,217 deferred from CIRNAC Bringing the Children Home fund; \$3,254 from Ministry of Canadian Heritage for initial phases of our mobile exhibit; and \$4,715 from The Law Foundation of Ontario for our Justice Navigator Position (see Note 8).



ASSETS

The Survivors’ Secretariat has capital assets, which are amortized over the lifetime of the asset (see note 6). These include Leaseholder Improvements (\$120,712), Sonar Equipment (\$128,171), Computer Equipment (\$95,922), Security System (\$8,327).

The Secretariat also has intangible assets (see note 7) which is our database development (\$1,799,800).

LIABILITIES

The Survivors’ Secretariat’s current liabilities include Accounts Payable and Accrued Liabilities (\$609,078) as well as Deferred Revenue (\$10,186), Loan Payable (\$100,000), Deferred Capital Contributions related to Capital Assets (\$1,885,662), and Unrestricted Net Assets or Donations (\$62,309). Liabilities total \$2,667,235 which accounts for all assets.

Deferred Revenue	2024-2025	2023-2024
Deferred Grant Revenue, Beginning of the Year	4,799,721	5,739,478
Net Grant Received/Receivable	1,619,500	4,210,473
-	-	-
Total	6,419,221	9,949,951
Grants Utilized in the Year	(6,409,035)	(5,150,230)
Deferred Grant Revenue	10,186	4,799,721



Revenue	2024-2025	2023-2024
Grants - Federal	2,602,580	3,549,405
Grants - Provincial	2,749,017	590,312
Grants- Canadian Heritage	126,346	-
Grant - The Law Foundation of Ontario	25,074	70,208
Grant - Thunder Bay CEDC	30,000	-
Amortization Related to Capital Assets	77,008 Note 9	78,863
Donations	51,216	46,704
Other Income	45,126	49,533
Interest	31,239	83,237
TOTAL	5,737,606	4,468,262

PRIMARY REVENUE SOURCES

The Organization received approximately 45.36% (2023/24 - 80.63%) of its revenue from The Crown-Indigenous Relations and Northern Affairs Canada (CIRNAC) and 47.91% (2023/24 - 13.75%) of its funding from the Province of Ontario (Minister of Indigenous Affairs) in 2024-2025, for a total of 93.27% of funding coming from government sources.

The Organization's ongoing existence is dependent upon continued funding by the aforementioned agencies.

SUBSEQUENT EVENTS

Subsequent to year-end, the agreement with the federal government has not yet been renewed. The impact on the Organization cannot be determined at this time but is being reviewed on an ongoing basis. Should funding not be received, the Organization would significantly reduce expenditures (See note 17).

RISK MANAGEMENT

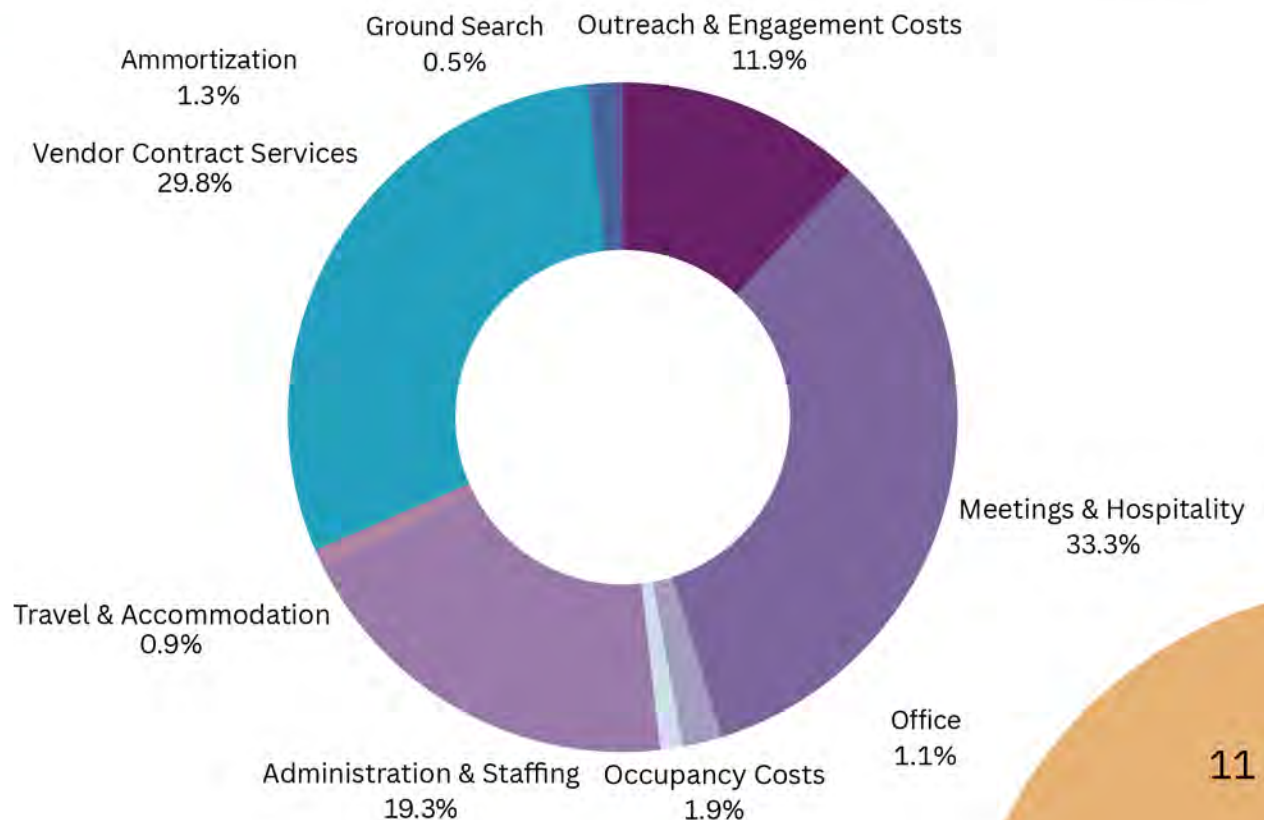
The Survivors' Secretariat has two primary risks arising in their 2024/2025 audit (Note 15):

- 1) Liquidity Risk - Liquidity rate risk is the risk of being unable to meet cash requirements or to fund obligations as they become due. The Organization is exposed to liquidity risk with respect to the financial liabilities recognized in the statement of financial position.
- 2) Credit Risk- Credit risk is the potential for financial loss should a counter-party in a transaction fail to meet its obligations. Credit risk is considered remote.





Expense Category	2024-2025	2023-2024
Outreach & Engagement Costs	687,600 Note 11	700,214
Meetings & Hospitality	1,929,133	751,320
Occupancy Costs	110,849	98,422
Office	62,101	136,267
Administration & Staffing	1,119,541	1,018,620
Travel & Accommodation	54,945	89,876
Vendor Contract Services	1,724,658 Note 12	1,457,753
Amortization Expense	77,008	78,863
Ground Search Expenses	20,504	61,317
TOTAL	5,786,339	4,392,652
Excess Revenue over Expenses	(48,733)	\$75,610





An Update on Funding Challenges

The 2024/2025 fiscal year was meant to mark the second round of federal funding from the Residential Schools Missing Children Community Support Fund. The Survivors' Secretariat had received \$10.3 million from this fund between 2021–2024, intended to support our efforts to uncover, document, and share the truth about what happened at the Mohawk Institute Indian Residential School.

At our AGM last year, seven months into the fiscal year, we reported that we had received no new federal funding and that the Secretariat was operating on carry-over funds from paused projects.

The 2024 Federal Budget was announced with a significant reduction to the overall Residential Schools Missing Children Community Support Fund, coupled with an initial funding cap of \$500,000 per community. Although this cap was later removed following strong advocacy and public outcry, the damage had already been done.

In January 2025, the Secretariat received a letter from CIRNAC indicating there was a surplus of \$1.3 million due to ineligible expenses. Months of back-and-forth seeking clarification from CIRNAC have gone nowhere, and we have not received any justification or explanation. As a result of this false claim of a surplus, the Secretariat received no federal funding for the 2024/2025 fiscal year.

This situation has forced us to release staff, pause important contracts with valued partners, cancel much-loved events like the Annual Survivors of the Mohawk Institute Gathering, and shift focus to core operations.

The reduction in the overall fund, combined with months of confusion about eligibility and allocations, has had lasting consequences, undermining momentum, delaying searches, and eroding trust in Canada's commitment to support this sacred and urgent work.



Year in Review

This year, the Survivors' Secretariat faced devastating federal funding cuts from CIRNAC, forcing us to navigate immense financial challenges while continuing our mission to Bring the Children Home. Despite these hardships, our Board of Directors remained committed in advocating nationally for Indian Residential School Survivors and the long-term funding needed to complete this vital work.

At the Secretariat we advanced truth-telling, commemoration, and memorialization through our ground search and document collection efforts, and we created spaces for Survivors to gather, heal, and be heard. Even as we made difficult staffing and operational cuts, we stood firm in our integrity and determination, pressing Canada to honour its promises to Stand with Survivors.

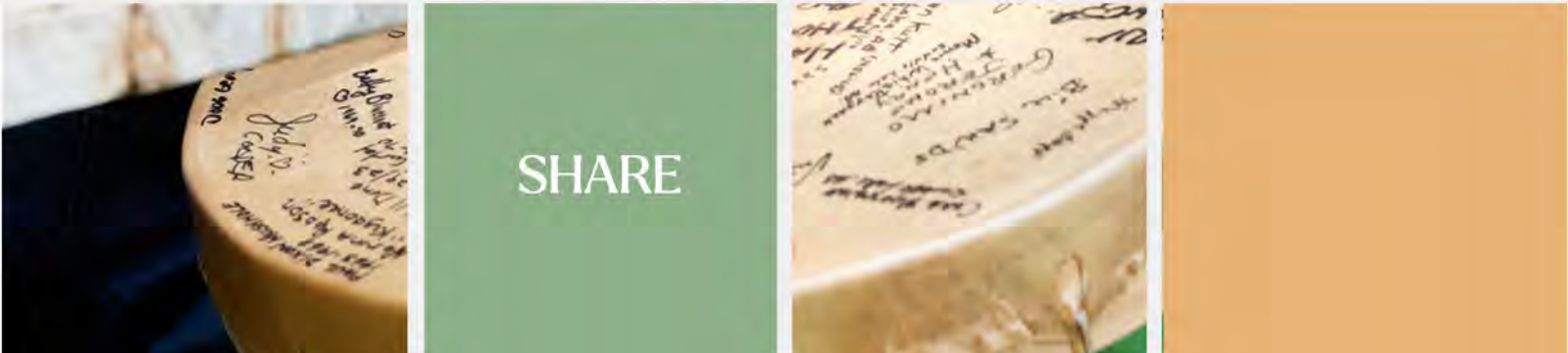
Through it all, the Secretariat continues to honour the children, uphold Survivor voices, and move forward with unwavering commitment and purpose.



UNCOVER



DOCUMENT



SHARE

April - June 2024 | Year in Review



Residential School Site Search Forum

Survivors' Secretariat attended the Residential School Site Search Forum in Thunder Bay, Ontario, where the ground search team shared strategies with other communities who are searching for unmarked burials associated with Indian Residential Schools.



Keway Anokikatomowin Mushkiki Kikedaziwin

Survivors' Secretariat Cultural & Spiritual Wellness team attended the Keway Anokikatomowin Mushkiki Kikedaziwin gathering in Edmonton focused on preserving traditional medicine knowledge.



United Nations

Survivors' Secretariat Human Rights Monitor Dr. Jacobs and Abby Carpenter attended the UN Permanent Forum on Indigenous Issues in New York City, thanks to the support of the Ontario Law Foundation.



Ground Search

Preparation for the 2024 Ground Search season began on the grounds associated with the former Mohawk Institute, continuing the vital work of uncovering truth and honouring the children who never came home.



Community Awareness

The Secretariat proudly took part in Six Nations Community Awareness Month, welcoming community members to visit the home office, learn about ongoing work, and connect with staff.



Opening Ceremony

The 2024 Ground Search season opened with a ceremony at the Mohawk Chapel, marking the beginning of another important phase in this sacred work.



Canadian Archaeological Association

The Secretariat's ground search team attended the Canadian Archaeological Association gathering which focused on the role of archaeology in connecting the past and present.

April - June 2024 | Year in Review



Youth Supporting Survivors

The Youth Supporting Survivors Program (YSSP) returned for its third year. This year, five new students joined the program, along with three returning students.



Documentary

Filming for the Survivors' Secretariat Process documentary began, marking the start of an important effort to share this story with a wider audience.



Indigenous History & Heritage Gathering

Secretariat staff took part in the Indigenous History & Heritage Gathering in Ottawa, connecting with other organizations to share knowledge and strengthen relationships.



Youth in Community

The Youth Supporting Survivors Program participated in wellness activities at Austin Farms, donating the strawberries they picked to local Six Nations organizations.



Everlasting Tree School

Survivors participated in the 2024 Strawberry Celebration at Everlasting Tree School, with cultural performances and a focus on the preservation of traditional languages.



Mohawk Institute Gathering

The Secretariat hosted its 3rd Annual Survivors' Gathering, one of its largest events to date, bringing together Survivors, Intergenerational Survivors, and impacted communities of the Mohawk Institute.

Quarterly Overview

This quarter focused on ground searches, youth engagement, and cultural wellness, while staff strengthened partnerships and shared knowledge. Overall, it reflected a commitment to honouring the past and fostering healing, education, and intergenerational connection.

July - September 2024 | Year in Review



Standing With Survivors

The Survivors' Secretariat attended the Standing with Survivors Youth Gathering in Thunder Bay, focused on fostering meaningful engagement between youth and Survivors.



Funding Cuts

The Canadian federal government announced that communities leading searches into unmarked burials would face a funding cap of \$500,000, resulting in an 82% reduction in federal funding to the Secretariat.



Rally on Parliament Hill

The Secretariat, along with a bus full of supporters, travelled to Ottawa to oppose the announced funding caps and cuts. This was made possible through generous donations from local businesses.



Ketegaunseebee Bring Our Children Home

The Survivors' Secretariat attended the Ketegaunseebee Bring Our Children Home gathering in Sault Ste. Marie, joining community members in reflection, remembrance, and advocacy.



Funding Updates

The Canadian federal government lifted the \$500,000 funding cap but provided no additional funds to the Residential Schools Missing Children Community Support Fund. Overall, 2024–2025 funding is still reduced by approximately \$125.5 million from previous years.



Knowledge is Sacred, Truth is Healing

The Secretariat travelled to Thunder Bay for the Knowledge is Sacred and Truth is Healing Survivors' Gathering, pivoting at the last minute to discuss how the proposed federal funding cuts would impact the work of Survivor organizations across Canada.



Nia:weh to the Summer Students

The Youth Supporting Survivors team was recognized with Eagle Feathers for their commitment and dedication. Feathers were generously donated by African Lion Safari.

July - September 2024 | Year in Review



Memorial 100

A memorial display was held throughout the month of September at the Survivors' Secretariat office, featuring 100 feathers commemorating children who lost their lives while associated with the Mohawk Institute.



Sacred Children Workshop

The Survivors' Secretariat ground search team attended the Sacred Children Workshop in Thunder Bay, Ontario, where Indigenous communities and professionals came together to learn about ground search techniques and technology.



National Advisory Committee

The Survivors' Secretariat Data Librarian, Mika Patterson, delivered a presentation at the National Advisory Committee on Residential Schools Missing Children and Unmarked Burials gathering in Quebec.



Rally on Parliament Hill (Again)

The Secretariat held a rally in Ottawa on Parliament Hill on September 30 to advocate for adequate funding for the search for missing or disappeared children and unmarked graves. This was made possible through generous donations from local businesses.



National Truth and Reconciliation Day

Survivors attended various National Truth and Reconciliation events to raise awareness about their search for missing children and unmarked burials.



Orange Shirts

Over 3,000 Survivors' Secretariat orange shirts were sold and worn on September 30, 2024. Thank you to all the organizations and supporters who helped honour Survivors through this show of solidarity.

Quarterly Overview

This quarter focused on advocacy, youth support, and raising awareness about missing and unmarked children. Staff, community members, and supporters participated in rallies, gatherings, and memorials, ensuring Survivors' voices were honoured. Overall, it highlighted resilience, advocacy, and a commitment to truth and community solidarity.

October - December 2024 | Year in Review



Knowledge Exchange

The Survivors' Secretariat ground search team attended the Indian Residential School Research and Recovery Methodologies Knowledge Exchange in Thunder Bay.



I Stand with Survivors

The "I Stand with Survivors" campaign was shared on social media to urge the federal government to provide long-term, adequate funding and support the sacred work of Bringing the Children Home.



OSI's Final Report

The Independent Special Interlocutor released a final report on missing Indigenous children and unmarked graves, highlighting the legal and moral obligations to support investigations into unmarked burials associated with Indian Residential Schools.



Indigenous Awareness Symposium

Mark Pritchard, Survivors' Secretariat Investigative Lead, spoke at the Indigenous Awareness Symposium, sharing his insights on investigations into missing children from the Mohawk Institute.



Cristal Lake Residential School Initiative

Survivors' Secretariat Lead, Laura Arndt, spoke at the Cristal Lake Residential School Initiative, reaffirming the importance of linking records and data collection with ground search activities.



We Are Still Here Wellness Gathering

Secretariat Board Member and Survivor of the Mohawk Institute, Diane Hill, attended Akwesasne's We Are Still Here wellness gathering.



You Are the Medicine Gathering

Survivor Sherlene Bomberly and Survivors' Secretariat Wellness staff member Shelley Clarke attended the Anakay Meekwewin: You Are the Medicine gathering, held in Thunder Bay, Ontario.

October - December 2024 | Year in Review



Annual General Meeting

The Secretariat held its 2023–2024 fiscal year Annual General Meeting at the Six Nations Community Hall. As part of the event, donors were honoured during the Standing with Survivors ceremony.



Ground Search Season Concludes

The Survivors' Secretariat concluded its physical search at the grounds associated with the Mohawk Institute for the 2024 season. A traditional ceremony was held to honour the children in a good way.



Santa Clause Parade

Survivors' Secretariat board and staff participated in the Six Nations Annual Christmas Parade, handing out information packages to attendees.



Funding Risks Continue

The Secretariat announced potential insolvency due to the federal government's failure to approve new funding for the 2024/2025 fiscal year.



Murray Sinclair

The Survivors' Secretariat mourns the passing of Murray Sinclair, a statesman, elder, and tireless champion for Indigenous justice, whose legacy of truth-telling and reconciliation will forever guide our work.



Four Years Strong!

The Survivors' Secretariat proudly celebrates four years of advancing truth, justice, and healing for Survivors, families, and communities. We honour the Survivors whose courage and vision continue to guide and inspire this work.

Quarterly Overview

This quarter focused on knowledge sharing, advocacy, and concluding the 2024 ground search season with traditional ceremonies. Staff engaged in national gatherings, awareness campaigns, and community events, highlighting the importance of investigative work. Overall, it reflected dedication to truth, remembrance, and advocacy amid ongoing funding challenges.

January - March 2025 | Year in Review



CIRNAC Update

The Survivors' Secretariat received a letter from CIRNAC stating it would receive \$0 funding for 2024/2025, citing a \$4.1 million surplus that included \$2.5 million carried over from the previous year and disallowed expenses deemed ineligible. However, this was later retracted



John Elliot

The Survivors' Secretariat mourns the passing of Board of Directors member and Mohawk Institute Survivor John Elliot, whose commitment to truth-telling will never be forgotten.



Funding Setbacks

The Survivors' Secretariat participated in multiple media interviews, where Secretariat Lead Laura Arndt and Board Member Roberta Hill discussed 2025 priorities, funding setbacks, and the importance of the full truth being told, urging leaders at all levels to support the ongoing work.



Welcome Board Members!

The Survivors' Secretariat appointed new Board Members for the 2025–2028 term, welcoming Mohawk Institute Survivors Alfred Lonnie Johnson and Leo Nicholas, along with Intergenerational Survivor Kathy Mair. Thank you to returning members for your ongoing commitment!



Funding Updates

In response to CIRNAC's claim of a \$4.1 million surplus, the Survivors' Secretariat requested a detailed accounting of disallowed expenses and followed up for over a month, but did not receive a response.



Staffing Changes

With no funding provided by the federal government for the 2024/2025 fiscal year, the Secretariat was forced to release staff members, eliminate contracted service agreements, and suspend the Youth Ground Search Program.



Mapping and Memory Workshop

Staff attended the Mapping and Memory Workshop at the University of Western, which featured insightful sessions on methodology for community- and Survivor-informed mapping.

Advocacy & Commemoration

Despite ongoing funding challenges, in 2024/2025, the Survivors' Secretariat continued its work to Bring the Children Home. We initiated our “Stand with Survivors” campaign to strengthen our commitment to ensure the voices of Survivors are central as we navigate complex government bureaucracy that has put our work to uncover, document and share the truth about what happened at the Mohawk Institute at risk.

As we work to find the missing/disappeared children we have been working closely with, the Office of the Chief Coroner of Ontario, to further our Multi-Jurisdictional Task Force investigation into the deaths of children at the Mohawk Institute.

Commemoration remained a central pillar in this year's work. The Outreach and Cultural Wellness team hosted Fireside Chats where Survivors shared their truth and took part in healing-focused activities. Insights from these sessions helped shape the Secretariat's documentary about our work over the last four years.

Outreach efforts connected us to Survivors who want to be part of our work and with numerous partner organizations. We strengthened our relationships through initiatives such as Community Awareness, where we educated local leaders and community members about the lasting impacts of Indian Residential Schools.

In June, the Third Annual Survivors Gathering welcomed about 300 Survivors, families, and supporters to guide commemoration efforts, including the development of the Memory Project archival database.

In September 2024, the Secretariat created a striking memorial display of 100 feathers on its front lawn, each representing a child who died while associated with the Mohawk Institute, standing as a solemn tribute and reminder of the ongoing search for truth and justice.



Document Collection

Over the past year, the Secretariat's research and data work has expanded significantly under the leadership of Data Librarian Mika Patterson. Building on the foundation established through partnerships with Know History and Animikii, this year marked a major milestone: the successful migration of records from the temporary Airtable into the new archival database. This transition represents an important step toward Indigenous data sovereignty, ensuring that records are housed securely and remain under the stewardship of Survivors, their families, and communities.

In addition to advancing the archival database, the Secretariat collaborated closely with Know History on the mobile and travelling exhibit project, supporting the final stages of the interpretive plan and ensuring that Survivor voices guide all aspects of storytelling and design. Mika also played a key role in strengthening partnerships with the Office of the Chief Coroner for Ontario's research team, aligning efforts to identify, analyze, and honour the children who never returned home from the Mohawk Institute.

Throughout the year, the Secretariat deepened its expertise in archival processes, data governance, and records management, visiting Library and Archives Canada, developing internal research capacity, and exploring alternative storage and software solutions to safeguard Indigenous data. Together, these efforts reinforce the Secretariat's ongoing commitment to truth, transparency, and Indigenous data sovereignty, ensuring this critical work continues in a respectful, community-led way.

- **105 Known Deaths**
- **60+ Impacted Communities**
- **2,100 Key Persons Identified**
- **6,200+ Students Identified**

*as of Mar 2025



Ground Search

The 2024–2025 year marked a transition for the Ground Search Team from active fieldwork to data analysis and interpretation. Between May and October, the team continued searches at the Mohawk Institute, Mohawk Chapel, and other identified areas of interest.

The Youth Supporting Survivors Program (YSSP) completed its third year, providing training in archaeological surveying, GNSS and GPR equipment, as well as drone operations. This continued investment in youth engagement strengthens local capacity and honours Survivors' teachings.

As fieldwork concluded, the department focused on data processing, GIS database development, and the creation of standardized analysis protocols in collaboration with experts including Ed Eastaugh, Dr. Scott Hamilton, Dr. Andrew Martindale, and Dr. Charly (Carl-Georg) Bank. Partnerships with Western University expanded research capacity and supported the application of advanced geophysical methods.

Challenges this year included equipment servicing, staff shortages, and short-notice construction emergencies, but progress continued through collaboration, training, and technical support.

Looking ahead, the Ground Search Team will continue to advance data analysis, drone monitoring, and cross-disciplinary collaboration, ensuring this sacred work remains guided by Survivors' leadership, community knowledge, and scientific integrity.

- **41 grids completed**
- **3.5 acres searched**
- **0.6% of the search area**

*as of Mar 2025





SURVIVORS' SECRETARIAT



www.survivorssecretariat.ca



[@survivorssecretariat](https://www.instagram.com/survivorssecretariat)



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SURVIVORS' SECRETARIAT

FINANCIAL STATEMENTS

For the year ended March 31, 2025

SURVIVORS' SECRETARIAT

For the year ended March 31, 2025

INDEX

	Page
INDEPENDENT AUDITORS' REPORT	1 - 2
FINANCIAL STATEMENTS	
Statement of Financial Position	3
Statement of Operations	4
Statement of Changes in Net Assets	5
Statement of Cash Flows	6
Schedules of Program Activity	7 - 11
Notes to the Financial Statements	12 - 17

INDEPENDENT AUDITORS' REPORT

To the Directors of
Survivors' Secretariat

Qualified Opinion

We have audited the financial statements of Survivors' Secretariat (the 'Organization'), which comprise the statement of financial position as at March 31, 2025, and the statements of operations, changes in net assets and cash flows for the year then ended, schedules and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2025, and the results of its operations, changes in net assets and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Qualified Opinion

In common with many not for profit organizations, the Organization derives part of its revenue from donations, the completeness of which are not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization. Therefore, we were not able to determine whether any adjustments might be necessary to donation revenues, excess of revenue over expenses and cash flows from operations for the years ended March 31, 2025 and 2024, current assets as at March 31, 2025 and 2024, and net assets as at April 1 and March 31 for both the 2025 and 2024 years. Our audit opinion on the financial statements for the year ended March 31, 2024 was modified accordingly because of the possible effects on this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Other Information

Management is responsible for the other information. The other information comprises the information contained in the annual report but does not include the financial statements and our auditor's report thereon. The annual report is expected to be made available to us after the date of this auditor's report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance.

Material Uncertainty Related to Going Concern

We draw attention to Notes 2 and 17 to the financial statements, which describe that the Organization's funding has not yet been renewed for the year ended March 31, 2026. These events or conditions, along with other matters set forth in Notes 2 and 17, indicate a material uncertainty exists that may cast significant doubt on the Organization's ability to continue as a going concern. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

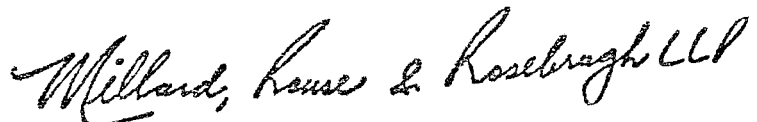
Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting, and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



July 28, 2025
Brantford, Ontario

CHARTERED PROFESSIONAL ACCOUNTANTS
Licensed Public Accountants

SURVIVORS' SECRETARIAT

STATEMENT OF FINANCIAL POSITION

As at March 31	2025	2024
ASSETS		
Current Assets		
Cash (Note 4)	115,269	2,437,924
Accounts receivable	27,550	-
Grants receivable	538,882	1,330,879
Loan receivable	20,000	30,000
Government receivables	79,872	59,001
Prepaid expenses (Note 5)	-	1,179,157
	781,573	5,036,961
Capital Assets (Note 6)	85,862	162,871
Intangible Assets (Note 7)	1,799,800	989,800
	2,667,235	6,189,632
LIABILITIES		
Current Liabilities		
Accounts payable and accrued liabilities	609,078	126,199
Deferred revenue (Note 8)	10,186	4,799,721
Loan payable (Note 10)	100,000	-
	719,264	4,925,920
Deferred Capital Contributions Related to Capital Assets (Note 9)	1,885,662	1,152,670
	2,604,926	6,078,590
Net Assets - Unrestricted	62,309	111,042
	2,667,235	6,189,632

APPROVED ON BEHALF OF THE BOARD

 Director

 Director

SURVIVORS' SECRETARIAT

STATEMENT OF OPERATIONS

For the year ended March 31	2025	2024
Revenue		
Grants - Federal	2,602,580	3,549,405
Grants - Provincial	2,749,017	590,312
Grants - Heritage Canada	126,346	-
Grant - The Law Foundation of Ontario	25,074	70,208
Grant - Thunder Bay CEDC	30,000	-
Amortization of deferred contributions related to capital assets (Note 9)	77,008	78,863
Donations	51,216	46,704
Other income	45,126	49,533
Interest	31,239	83,237
	5,737,606	4,468,262
Expenses		
Outreach and engagement costs (Note 11)	687,600	700,214
Meetings and hospitality	1,929,133	751,320
Occupancy costs	110,849	98,422
Office	62,101	136,267
Administration and staffing	1,119,541	1,018,620
Travel and accommodations	54,945	89,876
Vendor contract services (Note 12)	1,724,658	1,457,753
Amortization expense	77,008	78,863
Ground search expenses	20,504	61,317
	5,786,339	4,392,652
Excess / (Deficiency) of Revenue over Expenses	(48,733)	75,610

SURVIVORS' SECRETARIAT

STATEMENT OF CHANGES IN NET ASSETS

For the year ended March 31	2025	2024
Net Assets - Beginning of Year	111,042	35,432
Excess / (Deficiency) of revenue over expenses	(48,733)	75,610
Net Assets - End of Year	62,309	111,042

SURVIVORS' SECRETARIAT

STATEMENT OF CASH FLOWS

For the year ended March 31	2025	2024
Cash Flows From Operating Activities		
Excess of Revenue over Expenses	(48,733)	75,610
Charges (credits) to income not involving cash		
Amortization	77,008	78,863
Amortization of deferred contributions related to capital assets	(77,008)	(78,863)
	(48,733)	75,610
Net change in non-cash working capital balances related to operations		
(Increase)/decrease in grants receivable	791,997	(1,230,879)
(Increase)/decrease in accounts receivable	(27,550)	-
(Increase)/decrease in loan receivable	10,000	20,000
(Increase)/decrease in government receivables	(20,871)	(43,772)
(Increase)/decrease in prepaid expenses	1,179,157	89,454
Increase/(decrease) in accounts payable and accrued liabilities	482,880	6,337
Increase/(decrease) in deferred revenue	(4,789,535)	(939,757)
	(2,422,655)	(2,023,007)
Cash Flows From Financing Activities		
Term loan received	100,000	-
Deferred capital contributions received	810,000	940,304
	910,000	940,304
Cash Flows From Investing Activities		
Purchase of capital assets	-	(40,304)
Purchase of intangible assets	(810,000)	(900,000)
	(810,000)	(940,304)
Net Increase in Cash and Cash Equivalents	(2,322,655)	(2,023,007)
Opening Cash and Cash Equivalents	2,437,924	4,460,931
Closing Cash and Cash Equivalents	115,269	2,437,924

SURVIVORS' SECRETARIAT

SCHEDULES OF PROGRAM ACTIVITY - RECONCILIATION TO FUNDING AGREEMENTS

For the year ended March 31, 2025

The following schedules outline revenues and expenditures for programs operated by Survivors' Secretariat. The net income of these programs has been adjusted for capital purchases completed during the year in order to depict cash flowing from the Organization related to the program.

SCHEDULE OF PROGRAM ACTIVITY

CROWN-INDIGENOUS RELATIONS AND NORTHERN AFFAIRS CANADA

For the year ended March 31	2025	2024
Revenue		
Crown-Indigenous Relations and Northern Affairs Canada		
Funding received	-	2,760,725
Prior year deferred funding recognized	3,144,798	4,873,782
Interest earned	31,239	83,237
Less: unspent funds deferred	(2,217)	(3,144,798)
	3,173,820	4,572,946
Expenses		
Outreach and engagement costs	343,960	621,317
Meetings and hospitality	798,381	413,446
Occupancy costs	56,466	98,331
Office	34,750	129,248
Administration and staffing	668,291	899,934
Travel and accommodations	15,116	66,004
Vendor contract services	705,218	1,343,045
Amortization expense	53,552	53,552
Ground search expense	11,638	61,317
	2,687,372	3,686,194
Reconciliation for Funding Purposes		
Excess (Shortfall) of Revenue over Expenditures	486,448	886,752
Add: amortization expense	53,552	53,552
Less: capital purchases	(540,000)	(940,304)
Excess (Shortfall) of Adjusted Revenue over Expenditures for funding purposes	-	-

SURVIVORS' SECRETARIAT

SCHEDULES OF PROGRAM ACTIVITY - RECONCILIATION TO FUNDING AGREEMENTS

For the year ended March 31, 2025

SCHEDULE OF PROGRAM ACTIVITY

PROVINCE OF ONTARIO - MINISTER OF INDIGENOUS AFFAIRS

For the year ended March 31	2025	2024
Revenue		
Province of Ontario - Minister of Indigenous Affairs		
Funding Received	1,459,900	1,399,750
Prior year deferred funding recognized	1,625,134	815,697
Less: unspent funds deferred	-	(1,625,134)
	3,085,034	590,313
Expenses		
Outreach and engagement costs	220,230	78,897
Meetings and hospitality	1,076,725	337,874
Occupancy costs	54,384	-
Office	24,477	6,628
Administrative	492,541	118,686
Travel and accommodations	32,914	3,728
Vendor contract services	904,898	44,500
Amortization expense	22,421	24,276
Ground search expense	8,865	-
	2,837,455	614,589
Reconciliation for Funding Purposes		
Excess (Shortfall) of Receipts over Expenditures	247,579	(24,276)
Add: amortization expense	22,421	24,276
Less: capital and intangible purchases	(270,000)	-
Excess (Shortfall) of Adjusted Revenue over Expenditures for funding purposes	-	-

SURVIVORS' SECRETARIAT

SCHEDULES OF PROGRAM ACTIVITY - RECONCILIATION TO FUNDING AGREEMENTS

For the year ended March 31, 2025

SCHEDULE OF PROGRAM ACTIVITY

PROVINCE OF ONTARIO - THE NATIONAL INDIAN BROTHERHOOD TRUST FUND

For the year ended March 31	2025	2024
Receipts		
The National Indian Brotherhood Trust Funds received or receivable	-	-
Prior year deferred funding recognized	-	-
Less: unspent funds deferred	-	-
	-	-
Expenses		
Amortization expense	1,035	1,035
	1,035	1,035
Reconciliation for Funding Purposes		
Excess (Shortfall) of Receipts over Expenditures	(1,035)	(1,035)
Add: amortization expense	1,035	1,035
Less: capital and intangible purchases	-	-
Excess (Shortfall) of Adjusted Revenue over Expenditures for funding purposes	-	-

SURVIVORS' SECRETARIAT

SCHEDULES OF PROGRAM ACTIVITY - RECONCILIATION TO FUNDING AGREEMENTS

For the year ended March 31, 2025

SCHEDULE OF PROGRAM ACTIVITY

PROVINCE OF ONTARIO - THE LAW FOUNDATION OF ONTARIO

For the year ended March 31	2025	2024
Revenue		
Province of Ontario - The Law Foundation of Ontario	-	49,998
Prior year deferred funding recognized	29,789	49,999
Less: unspent funds deferred	(4,715)	(29,789)
	25,074	70,208
Expenses		
Meetings and hospitality	2,261	-
Office	1,848	-
Administrative	16,098	-
Travel and accommodations	4,867	-
Vendor contract services	-	70,208
	25,074	70,208
Reconciliation for Funding Purposes		
Excess (Shortfall) of Receipts over Expenditures	-	-
Add: amortization expense	-	-
Less: capital and intangible purchases	-	-
Excess (Shortfall) of Adjusted Revenue over Expenditures for funding purposes	-	-

SURVIVORS' SECRETARIAT

SCHEDULES OF PROGRAM ACTIVITY - RECONCILIATION TO FUNDING AGREEMENTS For the year ended March 31, 2025

SCHEDULE OF PROGRAM ACTIVITY HERITAGE CANADA FUNDING

For the year ended March 31	2025	2024
Revenue		
Heritage Canada funding	129,600	-
Less: unspent funds deferred	(3,254)	-
	126,346	-
Expenses		
Travel and accommodations	217	-
Vendor contract services	126,129	-
	126,346	-
Excess (Shortfall) of Adjusted Revenue over Expenditures	-	-

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

1. PURPOSE OF THE ORGANIZATION

Survivors' Secretariat was established to organize and support efforts to uncover, document and share the truth about what happened at the Mohawk Institute during its 136 years of operation. The Survivors' Secretariat is focused on recovery, reclamation and revitalization. The Organization is a non-profit organization incorporated without share capital and is exempt from income taxes under the Income Tax Act of Canada.

2. MATERIAL UNCERTAINTY RELATED TO GOING CONCERN

These financial statements have been prepared in accordance with accounting standards that apply to a going concern. Under the going concern assumption, an organization is viewed as being able to continue its operations in the foreseeable future and realize its assets and discharge its liabilities in the normal course of operations.

Events and conditions have cast doubt on the appropriateness of this assumption. The Organization has not yet received a funding commitment or agreement for the year ended March 31, 2026 with the Federal government and is awaiting a response to their applications. The Organization's ability to continue as a going concern depends on its ability to obtain funding.

These financial statements do not reflect adjustments that would be necessary if the going concern assumption was not appropriate. Management believes that the measures taken or intended to be taken will mitigate the effect of the conditions and events that cast doubt on the appropriateness of this assumption.

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations in Part III of the CPA Canada Handbook and include the following significant accounting policies:

(a) Revenue Recognition

The Organization follows the deferral method of accounting for contributions. Restricted contributions, if any, are recognized as revenue in the year in which the related expenditures are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount can reasonably be estimated and collection is reasonably assured. Donations are allocated to the purpose to which they related. If the contributor makes no designation they are allocated to general purpose revenue. Grants are recognized in the period in which the related project occurs. Grants are recorded as income when the corresponding conditions of the funds received are met or the period for which the funds are designated. Interest income is recorded as earned.

(b) Use of Estimates

The preparation of these financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the current period. These estimates are reviewed periodically and adjustments are made to income as appropriate in the year they become known.

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

(c) **Capital Assets**

Capital assets are recorded at cost. Amortization is provided annually at rates calculated to write-off the assets over their estimated useful lives as follows:

Leasehold improvements	10 years straight line
Sonar equipment	4 years straight line
Computer equipment	3 years straight line
Security system	50% declining balance

(d) **Intangible assets**

Intangible assets are recognized at cost and amortized on the basis of their useful life using the straight line method at a rate of five years straight line.

(e) **Expenditures**

Expenditures related to products and services are expensed to the period and/or program to which they relate.

(f) **Accrual Basis of Accounting**

These financial statements have been prepared using the accrual basis of accounting, whereby revenue and expenditures are reflected in the accounts in the periods to which they pertain, whether or not transactions have been finally settled by the receipt or payment of money. Grants that have been committed to the current period are included in revenue whether they have been received or not. Grants received or receivable, but committed to future periods are included in deferred revenue.

(g) **Donated Materials**

The Organization records donated materials as revenue and expenditures when the fair market value of such materials can be reasonably estimated.

(h) **Contributed Services**

Volunteers contribute time to assist the Organization in carrying out its programs. Because of the difficulty of determining the fair value, contributed services are not recognized in the financial statements. In addition, the Organization received administration services from Colleges within the area and other security services at no cost, these contributed services are not recognized in the financial statements. The Survivors' Secretariat appreciates the contributions of volunteers.

(i) **Financial Instruments**

The Organization initially measures its financial assets and financial liabilities originated or exchanged in arm's length transactions at fair value.

Financial assets and financial liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the organization is in the capacity of management, are initially measured at cost. The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms.

The Organization subsequently measures investments in equity instruments that are quoted in an active market at fair value. All other financial assets and liabilities are measured at amortized cost.

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

(j) Cash and Cash Equivalents

The Organization's policy is to present bank balances and term deposits with a maturity period of three months or less from the date of acquisition under cash and cash equivalents.

4. CASH

The Organization's bank account is held at one chartered bank. The bank account earns interest at a nominal rate.

5. PREPAID EXPENSES	2025	2024
Prepaid insurance	-	22,728
Prepaid Know History contract	-	463,633
Prepaid Fluid Consulting contract	-	-
Prepaid Animikii contract	-	-
Prepaid Cedar Springs Landscape contract	-	165,479
Prepaid Best Western Hotel contract	-	362,559
Prepaid Pynx contract	-	14,258
Prepaid Kaiatanoron Dumoulin Bush contract	-	500
Prepaid Stone Centre contract	-	150,000
	-	1,179,157

The prior year prepaid Know History, Fluid Consulting and Animikii expenditures were required in order to facilitate the provisions of the contracts.

The prior year prepaid Cedar Springs Landscape, Best Western and Stone Centre were incurred related to planned future events and projects.

6. CAPITAL ASSETS	Cost	Accumulated Amortization	2025	2024
Leasehold improvements	120,712	48,285	72,427	84,498
Sonar equipment	128,171	128,171	-	32,043
Computer equipment	95,922	82,487	13,435	43,554
Security system	8,327	8,327	-	2,776
	344,805	258,943	85,862	162,871

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

7.	INTANGIBLE ASSETS	Cost	Accumulated Amortization	2025	2024
	Database	1,799,800	-	1,799,800	989,800

Amortization on the intangible asset will begin when the intangible is complete and in use.

8.	DEFERRED REVENUE	2025	2024
	Deferred Grant Revenue, Beginning of Year	4,799,721	5,739,478
	Net Grants Received/Receivable	1,619,500	4,210,473
	Grants utilized in year	6,419,221 (6,409,035)	9,949,951 (5,150,230)
	Deferred Grant Revenue, End of Year	10,186	4,799,721

Deferred revenue at March 31 consists of:	2025	2024
Federal Government - Crown-Indigenous Relations and Northern Affairs Canada	2,217	3,144,798
Province of Ontario - Minister of Indigenous Affairs	-	1,625,134
The Law Foundation of Ontario - Justice Navigator	4,715	29,789
Federal Government - Ministry of Canadian Heritage	3,254	-
	10,186	4,799,721

9. DEFERRED CAPITAL CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Deferred contributions related to capital assets include the unamortized portion of contributed capital and restricted contributions already utilized to purchase capital assets.

The changes in the deferred contributions balance for the year is as follows:

	2025	2024
Deferred Capital Contributions, Beginning of Year	1,152,670	291,229
Add: restricted contributions related to purchase of capital and intangible assets	810,000	940,304
Less: amounts amortized to revenue	(77,008)	(78,863)
Deferred Capital Contributions, End of Year	1,885,662	1,152,670

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

10. LOAN PAYABLE

During the year, Survivors' Secretariat received a loan from the Organization's Secretariat Lead in the amount of \$100,000. The loan is non interest bearing with no fixed terms of repayment.

11. OUTREACH AND ENGAGEMENT COSTS	2025	2024
Advertising and promotion	53,790	39,406
Orange shirt day programming	24,992	-
Media and documentation supports	608,818	660,808
	687,600	700,214

12. VENDOR CONTRACT SERVICES	2025	2024
Accounting and legal services	133,392	211,387
Senior investigator services	68,590	75,586
Historical research services	1,272,694	936,367
Human rights monitor services	90,000	120,000
Administration development services	-	7,083
Government liaison	18,817	14,400
Cultural monitor services	-	6,500
System navigator	39,958	70,208
Security	100,738	-
Other	469	16,222
	1,724,658	1,457,753

13. ECONOMIC DEPENDENCE

The Organization received approximately 45.77% (2024 - 80.63%) of its funding from The Crown-Indigenous Relations and Northern Affairs Canada. The Crown-Indigenous Relations and Northern Affairs Canada funding will continue into the next year.

The Organization received approximately 48.89% (2024 - 13.75%) of its funding from the Province of Ontario as represented by the Minister of Indigenous Affairs. The Minister of Indigenous Affairs funding will continue into the next year.

Its ongoing existence is dependent upon continued funding by the aforementioned agencies. Subsequent to year end, the Organization has not yet finalized a funding agreement from the Crown-Indigenous Relations and Northern Affairs Canada (See Note 17).

SURVIVORS' SECRETARIAT

NOTES TO THE FINANCIAL STATEMENTS

For the year ended March 31, 2025

14. INCOME TAX STATUS

The not for profit organization is exempt from tax under Section 149 of the Income Tax Act (Canada).

15. RISK MANAGEMENT

Management and the Board of Directors monitor and respond as necessary to any risks arising from financial instruments.

Liquidity Risk

Liquidity rate risk is the risk of being unable to meet cash requirements or to fund obligations as they become due. The Organization is exposed to liquidity risk with respect to the financial liabilities recognized in the statement of financial position.

Credit Risk

Credit risk is the potential for financial loss should a counter-party in a transaction fail to meet its obligations. Credit risk is considered remote.

16. COMPARATIVE FIGURES

Certain of the prior year's figures, provided for purposes of comparison, have been reclassified to conform with the current year's presentation.

17. SUBSEQUENT EVENTS

Subsequent to year end the agreement with the federal government has not yet been renewed. The impact on the Organization cannot be determined at this time but is being reviewed on an ongoing basis. Should funding not be received, the Organization would significantly reduce expenditures.